Budget Variances								
	Full Year Estimate	Expenditure to			Programmed	Actual		
CAPITAL SCHEME	(incl. rephasing from	September 2011/12	Projected Outturn 2011/12	Variation (Budget to Projected Outturn)	for Future Years	Variance	Notes	
CAPITAL SCHEME	2010/11) 2011/12 £	2011/12	2011/12 f	f Frojected Outturn)	future rears	£	Notes	
Total Shared Services and Corporate Support	346,466	19,541	190,314	156,152	136,152			
Total Finance and Resources	965,606	640,950	888,586	77,020	90,832	(13,812)		
Total Neighbourhoods and Streetscene	909,199	190,950	555,699	353,500	326,500	27,000		
Total Strategic Planning and Housing	714,499	237,297	544,499	170,000	170,000	0	i	
Total Regeneration, Leisure & Healthy Communitites	283,992	39,298	205,912	78,080	88,713	(10,633)		
Total South Ribble Partnership (Performance Reward Grant)	111,813	7,531	111,813	0	0	0		
GRAND TOTAL	3,331,575	1,135,566	2,496,823	834,752	812,197	22,555		
Shared Services and Corporate Support								
Bank Wizard System	10,000	0	0	10,000	0	10,000	Reviewed as part of the IT Work Program - Bank Wizard was upgraded in 2009 and was included in 2011 review pending the new Financial System implementation. Review has shown that it is not adversely impacted by the new Financial System - product upgrade reprofiled to 2014.	
Committee Management System	25,000	0	25,000	0	0	0	Committee Management System - Contained within IT Work Programme - Project estimated start date Dec 2011.	
							Implementation has been completed. The initial capital for upgrade and replacement was £280,000. Ongoing	
Customer Contact CRM	34,152	(11,855)	0	34,152	34,152		maintenance was £55,000 per annum. Total life costs (5 years) = £555,000. Product replaced by Firmstep 2010/11 using cloud-computing solution for a yearly costs circa £25,000 reulting in an overall capital/revenue saving in excess of £400,000. The remaining £34,152 is dedicated to enhance the Firmstep solution to provide 24:7 Self service solution for customers and will be completed Dec 2012.	
Laptop replacement programme	72,000	0	0	72,000	72,000	0	The Laptop replacement programme is being reviewed as part of the Desktop Replacement project which takes place every 5 years when all PCs are renewed. The Desktop PCs are rented at a cost of circa £70,000 per annum. Last year IT successfully negotiated a complete purchase of all PCs at a cost of circa £25,000 - a saving in year of £45,000. that 'saving' was used to purchase hardware to upgared the PC - a project that is included in this year's IT Work Program. Necessary hardware upgrade includeds - SSD Harddrive (Solid State Drive - speeds processing times) extending PC Memory, Imaging - moving to Windows 7 and Office 2010. It is expected this enhancement will allow for an additional 3 years use of existing PCs before replacement will be necessary. Savings circa £200,000. Project has already started but completion will be late 2012.	
Electoral Roll Server	20,000	15,407	20,000	0	0	0	Changes to legislation regarding Individual Registration of Elections has increased the priortity of this project and has recently therefore been included in the IT Work Program for completion Dec 2011.	
Flexi System	20,000	0	20,000	0	0	0	Included in the IT Work Program 2011/12. Project to start early 2012 and complete March 2012.	
Government Connect	27,000	12,778	27,000	0	0	0	This continuing central government initiative relating to data security is on track for completion during this financial year.	
Ivy Learning Package	10,000	0	0	10,000	10,000	0	Project on hold. Learning package will be reviewed when training requirements have been assessed as part of the implementation of Window 7 and Office 2010.	
Licensing System	20,000	0	0	20,000	20,000	0	Not included in the IT Work Program 2011/12 following review. Rephased to 2012/13	
New Financial Management Information Systems (FMIS)	51,801	1,768	51,801	0	0	0	The new Financial Management Information System (FMIS) was successfully implemented across the Council. The system will be further developed to automate as many processes as possible including asset accounting & budget preparation.	
Paybase	10,000	0	10,000	0	0	0	Paybase manages all Direct Debit payments for SRBC. This is currently being reviewed as part of the wider financial shared services IT solution and will be delivered in the final quarter of the year.	
Performance Management Software	10,000	0	0	10,000	0	10,000	Product no longer required.	
Telephony Service	3,655	1,443	3,655	0	0	0	Included as part of the Firmstep solution. Firmstep is predominantly used in Gateway and this product linked the telephony solution to Firmstep in order to provide an enhanced customer service. Completed - however some invoices from supplier outstanding. Full spend expected.	
Web Structure/Internet	32,858	0	32,858	0	0	0	The Council's website has been enhanced to enable self-service using Firmstep technology. Enhancements to further expand the self-service provision for residents of South Ribble are programmed for 2011/12.	
Sub - Total Shared Services and Corporate Support	346,466	19,541	190,314	156,152	136,152	20,000		
Finance and Resources								
Asbestos Removal Civic Centre	0	2,147	2,147	(2,147)	0	(2,147)	Asbestos has been discovered and removed on an ongoing basis as intrusive capital works have been undertaken at the Civic Centre. The work has now been completed.	
Bamber Bridge Civic Centre Resurface Courtyard	37,800	0	37,800	0	0	0	The resurfacing works will be carried out in the second half of the year, following improvement works to investment property on site. The scheme was delayed due to negotiation on the future of the site.	

				Budget V	/ariances		
CAPITAL SCHEME	Full Year Estimate (incl. rephasing from 2010/11) 2011/12	Expenditure to September 2011/12	Projected Outturn 2011/12	Variation (Budget to Projected Outturn)	Programmed for Future Years	Actual Variance	Notes
	£		£	£	£	£	
Boxer Place - New Roof on Unit 17-18	10,383	0	10,383	0	0	0	The roof works were completed in 2010/11. Works to replace timber fascias with metal ones were delayed due to structural issues and are programmed for completion during the second half of 2011/12.
Civic Centre - Photo Voltaic System	37,000	0	0	37,000	37,000	0	The planned feasibility study has been affected by recent government changes to the tariff returns scheme. The scheme is currently being worked up taking into account these changes.
Civic Centre - Voltage Reduction System	18,000	15,978	18,000	0	0	0	This efficiency measure was delayed due to changes in the procurement method which achieved a reduced price for the work. The installation was completed in August 2011 and should show revenue savings over the next 25 years.
Civic Centre - Civic Suite Roof	107,145	86,312	107,145	0	0	0	
Civic Centre - Heating System Vent Replacement	358,230	330,694	358,230	0	0	0	
Civic Centre - Heating Boilers	24,683	18,254	24,683	0	0	0	These schemes are complete and the final accounts are under review.
Civic Centre - Civic Suite Heating Controls	10,000	10,700	10,700	(700)	0	(700)	
Civic Centre - Repairs to Parapet Wall	3,686	3,686	3,686	0	0	0	These repairs were completed within budget in the first quarter of 2011/12.
Removal of Hot Water Storage Vessels	4,140	0	0	4,140	4,140	0	Re-scheduled to 2012/13
Energy Improvement Programme	14,488	950	14,488	0	0	0	The works planned for 2010/11 were re-scheduled due to the other major works to the Civic Centre. They have been re-programmed for the 3rd quarter in 2011/12 when the other major schemes are finished.
Fees for Asset Management Plan	87,152	71,735	87,152	0	0	0	Architect and engineering consultants fees in relation to Asset Management Plan.
Moss Side Depot Yard Modifications	72,000	1,005	72,000	0	0	0	Work includes some internal alteration of the depot building and the provision of a new storage building to the yard. Planning approval is required for the new building. The work isn't expected to start until the last quarter of the financial year.
Penwortham Pool - Glazing replacement	27,000	0	27,000	0	0	0	The total budget for this work is £54,000, with £27,000 in 2011/12 and 2012/13. There is a further £54,000 in 2012/13 for the replacement of glazing at Bamber Bridge Leisure Centre. Quotes have been sought for both schemes which are expected to be delivered in 2012/13.
Public Conveniences Reburbishment - Worden Playground	7,305	14,030	10,425	(3,120)	0	(3,120)	The works were completed in the first quarter of 2011/12. The overspend is due to problems encountered with vandalism during the works and extra measures were constructed to minimise further vandalism.
Public Conveniences Reburbishment - Worden Crossroads	36,587	35,299	36,587	0	0	0	The scheme has been completed in the first quarter of 2011/12. The scheme was delayed as extra works were required.
Replace Metal Pavilion, Holme Rd, Bamber Bridge	18,000	0	18,000	0	0	0	The replacement of the changing pavilion is scheduled for the end of the financial year to ensure that there is no disruption during the football season.
Worden Park - Replace cast Iron Rainwater Goods	3,251	0	0	3,251	3,251	0	
Worden Arts - Sustainable Measures	25,000		0	25,000	25,000	0	These schemes have been put on hold due to the current review of the facilities at Worden Park.
Worden Arts - Heating Renewal	1,096		0	1,096	1,096	0	
Worden Park - Energy Improvement Programme	20,345		0	20,345	20,345	0	
Withy Grove Park - Provision of Toilets	42,315	50,160	50,160	(7,845)	0	(7,845)	Work completed. The increased costs are as a result of additional work which was required as a result of fire damage and also to make this element of the building more secure.
Sub - Total Finance and Resources	965,606	640,950	888,586	77,020	90,832	(13,812)	
Neighbourhoods and Streetscene							
Dob Lane Playing Field - Phase 1	2,992	2,992	2,992	0	0	0	This scheme is now complete. Reinstatement works were programmed for Spring 2011 and these are now complete.
Farington Park Play Area - Phase 2	130,495	771	130,495	0	0	0	Anticipated start Autumn 2011. 3 equal payments Nov 11, Jan & Mar 12.
Farington Park Infrastructure Improvements	200,000	500	500	199,500	199,500	0	Following public consultation a design for the improvements has been developed. This is in the process of being tendered and will be reported to Cabinet in February. Works are programmed to commence in April following completion of the phase 2 playground refurbishment.
Gregson Lane Play Area	38,278	28,917	38,278	0	0	0	Works were programmed to commence in late 2010/11 and to be completed except for final reinstatements by the end of May 2011. The scheme was completed in the first quarter of 2011/12. Retention payments are due in March 2012.

				Budget V	ariances		
CAPITAL SCHEME	Full Year Estimate (incl. rephasing from 2010/11) 2011/12	Expenditure to September 2011/12	Projected Outturn 2011/12	Variation (Budget to Projected Outturn)	Programmed for Future Years	Actual Variance	Notes
	£		£	£	£	£	
Hutton Playing Fields	19,793	3,726	19,793	0	0	0	To be completed by Dec 11 with 100% cost in Dec 11
Vehicle & Plant Replacement Programme	462,000	103,166	308,000	154,000	127,000	27,000	A number of vehicle replacements were suspended whilst a review of the vehicle fleet was carried out. The review is now complete and efficiency savings have been established. The vehicle replacements that were suspended have now been re-programmed for 2011/12 and the procurement is currently underway. The replacement of 5 Renault vans to be delayed until 2014/15.
Worden Park Playground Refurbishment	55,641	50,878	55,641	0	0	0	Works were programmed to commence in late 2010/11 and to be complete except for final reinstatements by the end of June 2011. The scheme is now complete & retention payments are due in March 2012.
Sub - Total Neighbourhoods and Streetscene	909,199	190,950	555,699	353,500	326,500	27,000	
Strategic Planning and Housing				0			
Disabled Facilities Grants	340,000	5,727	170,000	170,000	170,000	0	The agency agreement with Anchor Housing finished in March 2011. The Home Improvement Agency procurement process has been finalised in the second quarter of the year and it is anticipated that there will be a new provider for this service from October in 2011. Therefore expenditure and grant funding is likely to slip into 2012/13.
Housing Strategy	374,499	231,570	374,499	0	0	0	This budget Includes £180k allocated to Hulmes Mill affordable housing development. The negotiations were concluded and the development agreements finalised in June 2011.
Sub - Total Strategic Planning and Housing	714,499	237,297	544,499	170,000	170,000	0	
Regeneration, Leisure & Healthy Communitites							
Cycleroutes	20,000	0	20,000	0	0	0	External funding is being sought for this project.
Feasibility & Surveys - Design and Development	34,321	146	7,500	26,821	26,821	0	This budget allows for regeneration capital projects to undergo feasibility studies including survey work and professional work.
Farington Lodges	9,392	40	9,392	0	9,392	(9,392)	Environmental, community & disabled access improvements to fishing lakes. Works substantially complete in 2010/11, including works originally programmed for 2011/12. Retentions held for next phase.
Giant Veggie Patch	3,662	(146)	3,662	0	0	0	Development of Council Land for use by the community to grow fruit and vegetables - residual costs in 2011/12 held to provide power supply to site. Waiting New Prog Housing input.
Watkin Lane Improvements	25,000	781	25,000	О	0	0	This scheme is currently at design stage. This budget is to be linked with Lostock Hall Works.
Lostock Hall Works	17,549	3,950	17,549	0	0	0	Development of former engine sheds land for use by the community as a Life garden, wildlife & childrens area. Also includes enhancements to Lostock Hall public realm. Investigation & consultation work has been carried out leading on to scheme implementation in 2011/12.
Leyland Regeneration Works (Hough Lane and Churchill Way)	67,527	14,606	67,527	0	0	0	The town centre improvement works on both Hough Lane and the Churchill Way area were successfully completed ahead of schedule during 2010/11. Final payments to be made in 2011/12. Retentions held for electrical supplies, market extension works and next phases.
Leyland Town Centre	12,231	0	12,231	0	0	0	These costs relate to regeneration projects in the town centre and to complement the Hough Lane works, town cente schemes and Worden.
Signage Strategy	21,810	(1,320)	21,810	0	0	0	Ongoing programme of improvements including for industrial areas around the borough in 2011/12. Leyland & Lancashire Industrial Park completed Nov '11.
Worden Park Kiosk Coffee Shop	20,000	21,241	21,241	(1,241)	0	(1,241)	The kiosk was planned to be installed prior to the commencement of the financial year. Delays in the installation resulted in the kiosk opening and being fully operational from May 2011. Work completed.
Worden Park Visitor Attraction	52,500	0	0	52,500	52,500	0	The facilities at Worden Park are currently under review by Worden Development Group.
Sub - Total Regeneration, Leisure & Healthy Communities	283,992	39,298	205,912	78,080	88,713	(10,633)	
South Ribble Partnership (Performance Reward Grant)							
Performance Reward Grant (PRG)	111,813	7,531	111,813	0	0	0	The Council is the accountable body for PRG funding which is both for Capital and Revenue partnership projects determined by the LSP.
Sub - Total South Ribble Partnership (PRG)	111,813	7,531	111,813	0	0	0	
GRAND TOTAL	3,331,575	1,135,566	2,496,823	834,752	812,197	22,555	